

Integrated Behavioral Health Marin Community Clinics

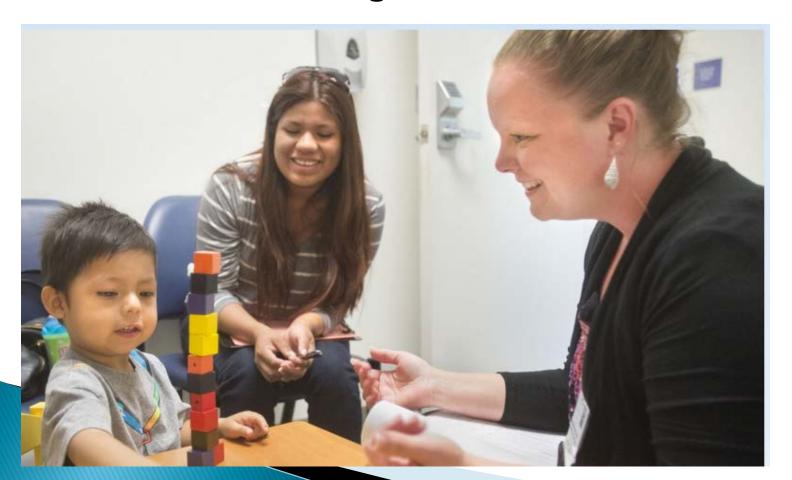
Elizabeth Horevitz, LCSW, PhD Director of Behavioral Health May, 2016

Marin Community Clinics

- FQHC with 4 clinics in Marin County
 - 30,000+ patients
 - 12,000 pedis
 - 18,500 adults
 - Two-thirds of our patients are Latino
 - 50% of patient population best served in language other than English
- Integrated behavioral health services since 2009

Behavioral Health Services

 A journey from co-located care to collaborative "integrated" care



Behavioral Health Services

- ▶ 12 BH providers (7 BHPs, 5 BH prescribers)
 - Department has doubled in past year
 - FTE: 5.9 BHP; 2.7 psychiatry
- 1 administrative program coordinator
- ▶ 4 BH-MAs ("BH care coordinators")
- 2 interns next year
- and a partridge...



Behavioral Health Services

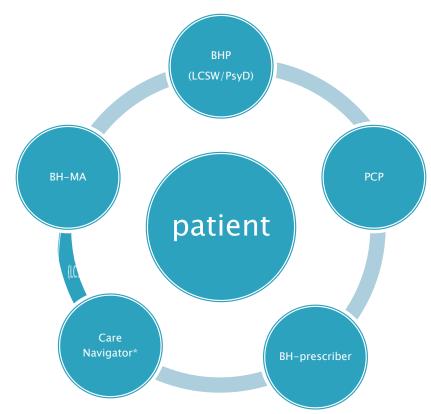
- Brief, evidence-based treatment for patients with mild-moderate behavioral health needs
- Children and Adults
 - Individual and group therapy (brief)
 - Medication management (brief)
 - Recently expanded our child program, including a 3-tier "extended" treatment model
 - Expanded our pediatric development program (ASQ screening and case management by LMFT, 1,980 children screened in 2015).
 - Extended access evening appointments 3 days/week

Our model

- A hybrid stepped-care model
- Influenced by collaborative care model
 - Patient-centered team-based care
 - Population-based care
 - Measurement based treatment-to-target (GAD, PHQ-9)
 - Evidence-based care (certification PST, competency-based annual review)

Behavioral Health at each site

- ▶ BH-MA
- **BHP**
- BH prescriber



*Centralized care navigator

What makes us integrated?

- Warm handoffs
- Shared E.H.R (much consultation is electronic)
- Interdisciplinary case conferences for special populations (high-risk OB)
- Co-lead diabetes, stress, and pain mgmt groups
- Med management consultations (time allotted, OD role); "hand backs"
- Policies and procedures (e.g., controlled substances)

What are our strengths?

- Very engaged and supportive team;
- Emphasis on BH providers supporting each other formally (case conferences, weekly team meetings) and informally (happy hour, phone and email consults)
- BH-MAs are outstanding and dedicated
- Program coordinator role
- Supportive CMO, dedicated to integration, "can do"/"let's try it!" attitude

What are our "pain points"?

- Highly traumatized population with facing significant environmental barriers/social determinants (i.e., complex case management needs)
- The "complex moderates"... and lack of Spanish speaking services in the greater community
- High no-show rate (20%, >30% with cancellations); AKA "feast or famine" phenomenon
- Physical space constraints
- Integration/collaboration varies by clinic
- Historic "black box" of stepped care with CMH
- Lack of addiction services in Marin County
- ... Medicare...

BH at MCC... the future

- Payment reform- increased case management capacity; telephone consults...
- Panel management;
- Expanded medication consultation to increase access;
- Expanded group services;
- Expanded intern training program, including case mgmt capacity;
- BH/PCP shared care case conferences (lunch & learns);
- Stepped care procedure to/from MCC-CMH with formalized referral procedure



We love sharing best-practices. Looking forward to continuing the conversation. Thank you!

